



European Association for Osseointegration
Not-for-profit organisation

with registered office in Avenue du Bourgmestre E. Demunter, 5, bte 10, 1090 Jette, Belgium,
registered at the Crossroads Bank for enterprises under the number 877.324.715

**Minutes of the ordinary EAO General Assembly held on
Friday, September 19th, 2025, in Monaco at the Grimaldi Forum at 17:15**

I. Composition of the General Assembly - Attendance

The following EAO Board members were present:

Gil Alcoforado, President
Irena Sailer, President Elect
Jose Manuel Navarro, Secretary General
Robert Haas, Treasurer
Helena Francisco, ordinary Board Member
Iva Milinkovic, ordinary Board Member
Frank Schwarz, ordinary Board Member
Giovanni Zucchelli, ordinary Board Member

Also, Lucrezia Paterno-Holtzman, chair of the Junior Committee.
Ronald E. Jung, Past President, had to excuse himself.

In total, **71** members were present or duly represented by proxy.
Sophie Maupoil and Pauline Rabec, EAO staff, were also present as observers and responsible for the minutes.

II. Agenda

1. Introduction by the President and chairmanship of the meeting
 - 1.1. Verification of the regularity of the meeting
 - 1.2. Approval of the Minutes and of the decisions taken at the 2024 General Assembly
 - 1.3. President's report and internal rules update
2. Activity and Financial reports
 - 2.1. Report by the Secretary General
 - 2.1.1. Membership 2025
 - 2.1.2. Recognition proposal
 - 2.1.3. Conflict of Interest Management
 - 2.2. Report by the Treasurer
 - 2.2.1. Approval: annual accounts per June 30, 2025, Discharge Board of Directors and auditors
 - 2.2.2. Approval: proposed budget financial year 2025/2026
3. Presentation of each committee's activity report:
 - 3.1. Consensus Conference Committee: GCCG 2025 and next.
 - 3.2. Congress Committee
 - 3.3. Education Committee
 - 3.4. Academic Relationships & Membership Committee
 - 3.5. Editorial Board Committee

- 3.6. Communication Committee
- 3.7. Sponsorship Committee
- 3.8. Junior Committee
- 4. EAO Cares: Mundo A Sorrir
- 5. Any other business
- 6. Closing remarks.

III. Discussion and deliberation

1. Introduction by the President and chairmanship of the meeting:

Gil Alcoforado, President of the EAO, was appointed Chair of the meeting. He opened the meeting at 17:19, welcoming all participants, EAO members, and thanking them for their participation in this exciting and successful Annual meeting in Monaco.

1.1 Verification of the regularity of the meeting

The President observed and confirmed that 71 full members out of 1784 full members [inc. over 65 and Honorary members, all having full voting rights] (and 2635 members in all categories in total) were present or duly represented by proxy. As stated in the article 20.5 of the Association's Statutes "*A General Meeting will be validly composed regardless of the number of members present or represented, except in cases where the law explicitly requires that a quorum and a specific majority of votes have to be respected*". Therefore, since no decision discussed during the General Assembly requires a quorum, the President confirmed that the General Assembly is validly composed.

1.2 Confirmation of the decisions taken at the 2024 General Assembly

There were no comments on the minutes of the previous General Assembly, which were sent to all members in November 2024, therefore, the decisions taken during the 2024 General Assembly are now approved.

1.3 President's address and internal rules update

The President then addressed an issue raised by one member during the last General Assembly: conflict of interest — other than conflicts of interest of a financial nature governed by law — involving members of the EAO Board of Directors.

He explained how the Board took it seriously and initiated a thorough internal discussion. After thoughtful deliberation, it was decided to amend the internal rules in order to address such conflict more explicitly and more proactively. These amendments were shared with all members prior to this General Assembly. Included is a mandatory requirement for all Board members to submit annually a declaration of any conflict of interest. (including financial conflict of interest). This mechanism goes beyond the legal obligations relating to the disclosure of conflicts of interest of a financial nature.

This represents a significant step forward in our efforts to ensure transparency and uphold the highest standards of governance. A few minor corrections were just made to those amendments during our last Board meeting, which will be presented by the General Secretary Jose Manuel Navarro, later on during this meeting.

In particular, it was also decided that any member elected to the Executive Committee of the EAO Board may not simultaneously serve as President or President-elect on the board of any other organizations in the same sector for the duration of their term. This measure is intended to prevent even the perception of divided loyalty or influence, thereby ensuring our leadership remains fully committed to the EAO and its mission. While this policy is not compulsory for ordinary Board members, it is encouraged as a matter of best practice.

Furthermore, following extensive discussions and in a spirit of fairness and transparency, the Board of Directors also proposed the introduction of a "freezing of voting rights" mechanism applicable when a Board member finds themselves in a situation of conflict of interest. Under this mechanism, the concerned Board member formally declares the conflict of interest and refrains from exercising their voting rights for the entire duration of the conflict. This measure concerns only voting rights: the member concerned retains their status as a Board member and their right to participate in meetings of the EAO Board of Directors. This mechanism applies only to conflicts of interest other than those of a financial nature and

shall apply without prejudice to the legal provisions governing conflicts of interest of a financial nature, which shall remain fully applicable at all times.

In this context, the Board of Directors proposed that one of our members, Professor Frank Schwarz, an ordinary member of the Board of Directors and recently elected President of the Osteology Foundation, abstain from exercising voting rights within the EAO Board of Directors for the entire duration of his term as President of the Osteology Foundation, which would take effect from the close of the present General Assembly.

This is not a punitive measure but a proactive and thoughtful decision to preserve the credibility of both organizations. He expressed the gratefulness of the EAO Board towards Prof. Schwarz, for his understanding and proactive approach in relation to this new mechanism.

It is furthermore understood that he will regain his voting rights within the EAO Board of Directors upon completion of his term as President of the Osteology Foundation. It is also understood that, from that point onward, he will be proposed as a candidate for the EAO Executive Committee as soon as a position becomes available.

This is the first time in the history of the EAO that the voting rights inherent to a Board member's mandate have been formally suspended in this manner. The Board believes this sets a valuable precedent and reflects the collective commitment to ethical leadership and institutional transparency. Details on the implementation will be presented later on during this meeting.

He then reminded that serving on the EAO Board is entirely voluntary. Over the past few years, our educational activities and initiatives have significantly expanded, and so the responsibilities and workload of the Board members. Despite this growing demand, the Board strives to operate with efficiency and professionalism. Above all, the Board wants to make sure that every action it takes is aligned with the EAO's values and is fully transparent to the members. The President expressed his confidence in the fact that this initiative, along with all those presented by each Board member during this meeting, demonstrate an unwavering dedication to good governance and organizational integrity.

The General Assembly raised no objections to the mechanisms put in place and welcomed this initiative by the Board of Directors.

Accordingly, the mechanism relating to the freezing of voting rights in the event of a conflict of interest, as well as the future candidacy of Professor Frank Schwarz as a member of the Executive Committee, were adopted.

He concluded by thanking all the members for their trust, support and their ongoing engagement in the life of the EAO.

The President then welcomed Jose Manuel Navarro, EAO General Secretary, and gave him the floor for the presentation of his report.

2. Activity and Financial reports

2.1 Report by the Secretary General

2.1.1 Governance

Jose Manuel Navarro quickly reminded attendees of the EAO governing bodies: The Board of Directors and its Executive committee, with the following main activities:

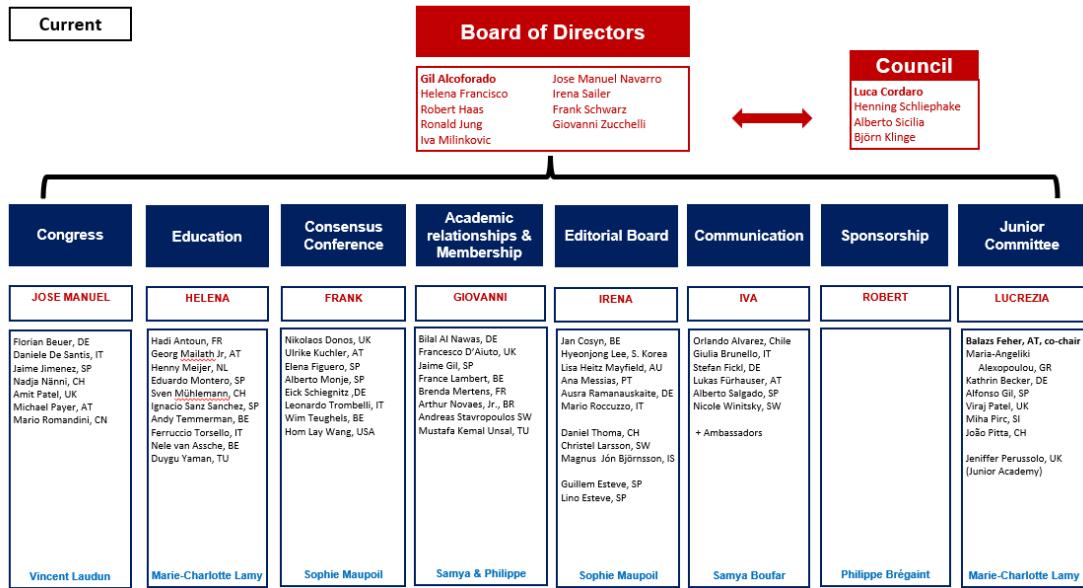
- ✓ President's weekly update call with EAO Office
- ✓ Executive Committee Call once/ month
- ✓ 3 Board meetings/ year: (January/ June/ September)
 - incl. chairs of the Council/ Junior Committee and COIR/ IJP editors
- ✓ 1 Strategic meeting/ year



Current Executive Committee 2024/26:



Current functioning structure with each board member chairing one committee, except for the President and Past-President, and this, with the support of the EAO office team:



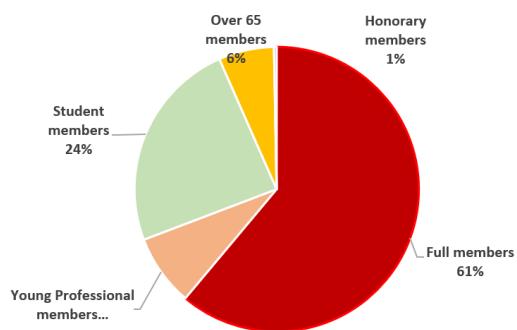
2.1.2 Membership 2025

He went on to presenting the membership key figures.

2025 Membership key figures

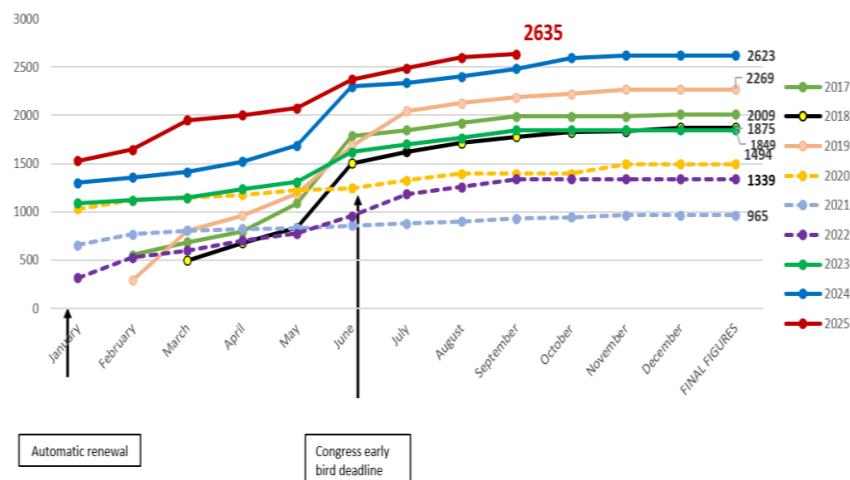
2 635
Members
On August 2025
Increase: 9%

2 420
Members
on August 2024



Evolution of the membership from 2017-2025

Membership evolution 2017-2025



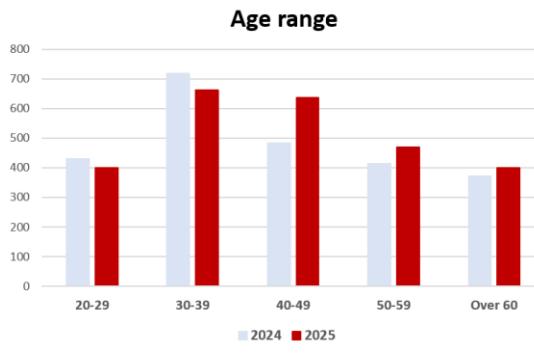
In 2025, the EAO continued its positive evolution:

- an overall **increase of 40%** in membership (all categories)
- an **all-time high** membership with **2635** members at the opening of the Annual Congress.

Members seem to be renewing annually, which did not happen as frequently in the past, as members used to join mostly when attending the Congress to register at the EAO member reduced price.

Membership evolution – categories and countries

	2019	2020	2021	2022	2023	2024	2025
Full members	1499	1147	824	798	1098	1487	1610
Young professionals	179	40	33	128	144	251	214
Students	501	133	62	322	452	722	637
Over 65	85	66	41	86	117	155	166
Honorary members	5	5	5	5	6	8	8
Total	2269	1494	965	1339	1817	2623	2635



Country	Total
Japan	192
Turkey	180
France	154
United Kingdom	154
Switzerland	141
Germany	136
Italy	127
Netherlands	113
Spain	91
United States	76
Austria	71
Greece	66
Norway	63
Belgium	61
Denmark	55
Korea (Republic of)	53
Serbia	51
Portugal	49
Thailand	47
Finland	46

Jose Manuel Navarro underlined the exciting global outreach of the EAO, with 4 of our top 10 countries being non-European, which reflects EAO's high value and worldwide reputation. He also noted the growing share of the younger generations, which are the future of the association.

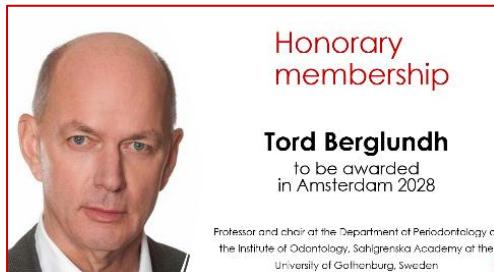
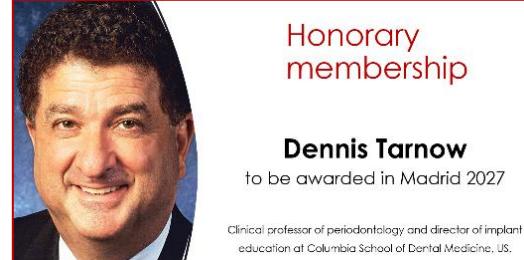
2.1.3 Recognition proposal: Honorary Memberships for Madrid 2027 and for Amsterdam 2028

The General Assembly was presented with two proposed award recipients:

1. **Prof. Dennis Tarnow** for 2027 in Madrid, and
2. **Prof. Tord Berglundh** for 2028 in Amsterdam

The General Assembly voted on each proposed award recipient:

The majority of members present or duly represented voted **in favour of Prof. Tarnow for 2027 in Madrid**. One abstention and no vote against were recorded.



All members present or duly represented voted **in favour of Prof. Berglundh for 2028 in Amsterdam**. No abstention and no vote against were recorded.

Therefore, both will receive an official invitation to attend the respective Congress and be awarded the EAO Honorary membership there.

2.1.4 Conflict of Interest Management – excerpt EAO Internal Rules

As mentioned previously by the President, the General Secretary then informed the members of the minor changes made to the below paragraphs of the amended EAO Internal Rules during the EAO Board meeting, which took place a few days prior to this General Assembly meeting:

5. Code of conduct and Conflict of Interest Management

5.1. Commitment to Professional Ethics

Board members must uphold high standards of honesty, integrity, and transparency, always making decisions that benefit the EAO and its members.

5.2. Confidentiality and Protection of Sensitive Information

Board members must keep all sensitive information confidential, including details about projects, strategies, and internal matters of the EAO and its partners.

5.3. Conflict of Interest Management

5.3.1. Executive Committee Members

Members of the Executive Committee of the EAO should not hold primary executive positions (President or President elect) within the executive committees of other associations, foundations, industry or organizations related to a similar dental sector during the term of their mandate.

5.3.2. Ordinary Board Members

It is recommended that ordinary members of the Board avoid holding primary positions within the executive committees of associations, foundations, industry or organizations related to a similar dental sector. In such situation, the ordinary Board member may suggest freezing the position within the EAO Board during that period.

5.3.3. Conflict of Interest Management

All members of the Board, whether from the Executive Committee or ordinary members, are required to declare any potential or actual conflicts of interest once a year. This declaration must be sent to the General Secretary. These declarations should be submitted to the General Secretary and will be recorded by the EAO, with confidentiality maintained. Members must also withdraw from any discussion or decision that could affect their personal interests or those of any organization they are connected to. This includes financial interests or ties to other groups in the dental field. If a conflict of interest arises, the Board member must immediately inform the EAO President and step away from the discussion and voting. This also applies if their role in another organization could influence their impartiality in EAO decisions. The General Secretary may also remind any Board member to step aside from discussions and voting when necessary. In exceptional cases, the Executive Committee may act as an Ethics Committee, if required.

5.4. Sanctions

If, in a very unexpected case, it is proven that a member has violated these rules, sanctions may be imposed. The President, after consulting with the Executive Committee, will determine the appropriate sanctions based on the severity of the violation.

2.2 Report by the Treasurer

2.2.1 Approval annual accounts per 30 June 2024 and Discharge Board of Directors and auditors

Robert Haas, EAO Treasurer, took over and detailed the following financial information to the General Assembly:

- Association accounts 2024/2025

	2024/2025 (inc. Milan Congress) August 2025	2024/2025 (inc. Milan Congress) Oct. 2024 - GA	2023/2024 (Berlin)
INCOME	5 954 560 €	5 250 000 €	5 089 753 €
Membership fees	427 705 €	330 000 €	333 281 €
Congress and events	4 328 630 €	4 250 000 €	4 161 640 €
Educational activities	778 225 €	670 000 €	594 832 €
Research - GCCG	420 000 €		
OPERATION EXPENSES	5 673 666 €	5 170 000 €	4 974 661 €
Membership	29 140 €	20 000 €	31 965 €
Publications	83 745 €	80 000 €	92 418 €
Congress and Events	3 498 568 €	3 620 000 €	3 413 729 €
Communication	229 088 €	145 000 €	226 000 €
Education	581 367 €	560 000 €	448 729 €
Research - GCCG	621 854 €	60 000 €	160 000 €
Board & Committees	143 969 €	135 000 €	91 366 €
Services	80 935 €	45 000 €	45 454 €
EAO Office	380 000 €	455 000 €	455 000 €
Humanitarian grant	25 000 €	10 000 €	10 000 €
Unforeseen	0 €	40 000 €	0 €
OTHER EXPENSES	28 965 €	20 000 €	16 350 €
FINANCIAL RESULTS	68 929 €	20 000 €	46 108 €
TOTAL	320 858 €	80 000 €	144 850 €

Compared to the Budget presented at the General Assembly in Milan in October 2024:

Profit increased from 80.000 € to 320.000 €, mainly due to additional revenue:

- ✓ + 85.000 € on membership
- ✓ + 80.000 € on Milan congress turnout
- ✓ + 110.000 € on Education

and:

- ✓ 69.000 € Financial profit

Financial support received for GCCG must be considered as a revenue.

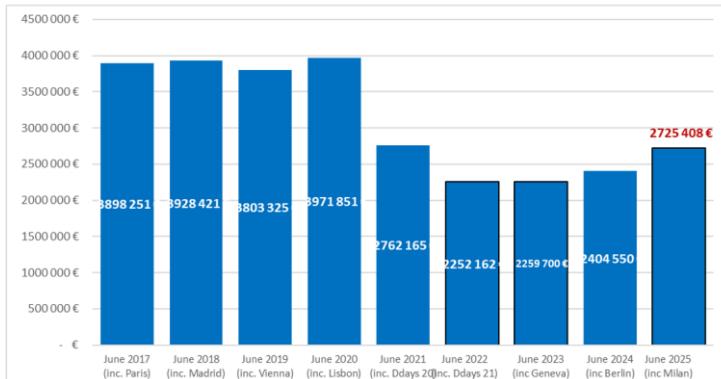
For the financial year 2024-2025, the profit will be 320 858 euros versus 80,000 euros which was budgeted and approved during last year's General Assembly.

This sharp increase is due to additional revenue from membership fees, extensive educational activities and Milan Congress' positive turnout. As for the expenses, we also note an increase when compared with last year's voted budget, due mostly to higher communication expenses with the redesign of our website and the switch of communication agency, more education activities and the cost of organizing the GCCG (Global Consensus for Clinical Guidelines). However, those last two were balanced with the income received with the increase in participation in our education programs, and for the GCCG, each partner's contribution. Also, the cost of services increased with Legal services required to register the Osseo Alliance logo and brand. But it is important to underline the lower Milan Congress expenses, because of effective negotiation with service providers, and a drop in the cost of the EAO Office due to an exceptional income received by the EAO office, which obtained an eviction indemnity of 100 K€ when it had to move to other premises.

- Balance sheet 2024/2025

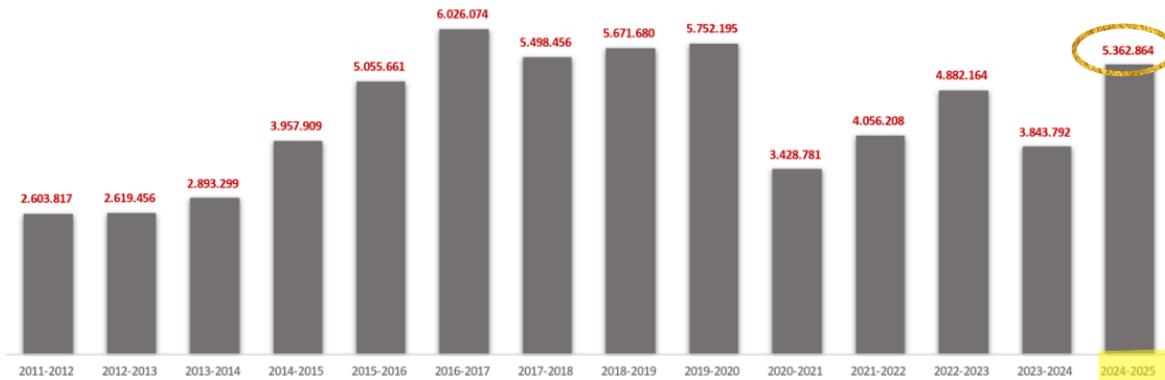
Assets	2023-2024	2024-2025	Equity and Liabilities	2023-2024	2024-2025
Amounts receivable 1 year	1.257.894,17	-94.294,58	Equity	2.404.550,16	2.725.408,35
Adjustment account: accrued income and deferred charges	936.093,07	1.159.539,44	Adjustment account: accrued charges and deferred income	2.974.796,12	2.817.015,38
Investments and cash at bank	3.910.875,59	5.404.411,88	Amounts payable 1 year	775.516,55	977.233,01
Participating interests (fixed asset)	50.000,00	50.000,00	TOTAL LIABILITIES	6.154.862,83	6.519.656,74
CURRENT ASSETS	6.154.862,83	6.519.656,74			

EAO Equity on June 2025: 2.725.408 €



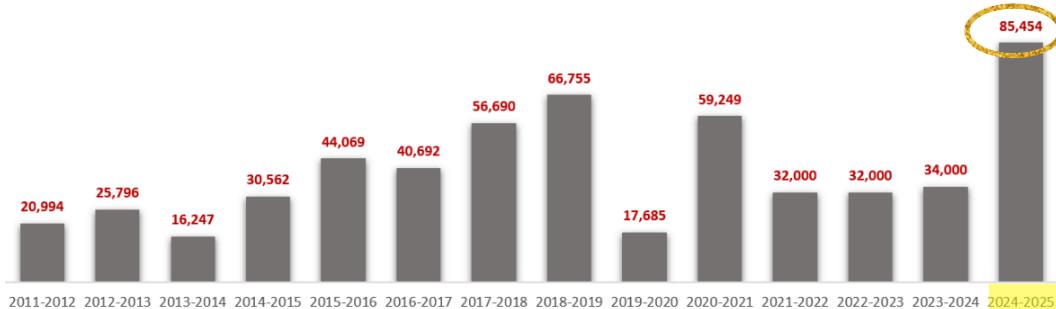
We witness a huge increase after the major drop we experienced during the covid years and we are pleased with this fast recovery in reestablishing a strong level of equity for the EAO.

- Cash at bank on June 30th



The cash at the bank as of June 30th, 2025, end of our fiscal year, was 5,362,864 euros. This amount includes the equity and the cash flow recorded in the budget, about half and half.

- Evolution of interests 2011/2025



During this past fiscal year 2024-25, we have gained a lot in terms of revenue from interest at the bank, 85,454 euros, especially when comparing with the amount from those past few years. Indeed, the EAO was able to negotiate with the bank to deposit the cash flow in a safe but easily accessible and remunerated account.

Robert Haas presented excerpts from the certified accountant's letter confirming that the annual accounts for the financial year, which ended on June 30th, 2025, were audited and that "the financial statements give a true and fair view of the association's assets and liabilities, its financial position and the results of its operations in accordance with the financial reporting framework applicable in Belgium."

The General Assembly was asked to vote on the approval of:

- the annual accounts per 30 June 2025 showing a profit of 320 858 €
- the balance sheet and equity 2024-2025
- the discharge of the members of the Board of Directors and the Auditors for the financial year 2024-2025

There were no questions. All members present or duly represented voted in favour; no abstentions and no vote against were recorded. Therefore, the financial report and the annual accounts per 30 June 2025 were approved and the members of the Board of Directors and the auditors were officially discharged for the financial year 2024-2025.

2.2.2 Approval budget financial year 2025/2026

Robert Haas proceeded with the presentation of the 2025-2026 proposed budget for the approval of the General Assembly, as follows:

	2025/2026 (inc Monaco Congress) GA Sept. 2025	2024/2025 (Milan)	2023/2024 (Berlin)
INCOME	4 830 000 €	5 954 560 €	5 089 753 €
Membership fees	400 000 €	427 705 €	333 281 €
Congress and events	3 630 000 €	4 328 630 €	4 161 640 €
Educational activities	800 000 €	778 225 €	594 832 €
Research - GCCG	0 €	420 000 €	
OPERATION EXPENSES	4 765 000 €	5 673 666 €	4 974 661 €
Membership	20 000 €	29 140 €	31 965 €
Publications	85 000 €	83 745 €	92 418 €
Congress and Events	3 140 000 €	3 498 568 €	3 413 729 €
Communication	150 000 €	229 088 €	226 000 €
Education	665 000 €	581 367 €	448 729 €
Research - GCCG	20 000 €	621 854 €	160 000 €
Board & Committees	100 000 €	143 969 €	91 366 €
Services	70 000 €	80 935 €	45 454 €
EAO Office	480 000 €	380 000 €	455 000 €
Humanitarian grant	10 000 €	25 000 €	10 000 €
Unforeseen	25 000 €	0 €	0 €
OTHER EXPENSES	35 000 €	28 965 €	16 350 €
FINANCIAL RESULTS	60 000 €	68 929 €	46 108 €
TOTAL	90 000 €	320 858 €	144 850 €

He presented to the General Assembly a budget for this new fiscal year expected to be smaller than in 2024/2025.

A lower estimated overall income of 4,830,000€ is due mainly to a lower attendance at this Monaco congress (predictable in an Europerio year), and therefore, less income from registration reflected here in the budget under Congress and Events. Indeed, Congress remains the EAO's main source of income.

The estimated operational expenses, 4,765,000€, also follows this lower trend, with less congress attendees in Monaco and therefore, lower Congress expenses.

Also, communication expenses are now lower after the launch of the new website. However, we anticipate some increases, mostly with the Education expenses linked to hopefully, a continued growing activity, which follows our strategy to diversify EAO's sources of income. Additional expenses related to the Congress organization were paid to the EAO Office. Otherwise, most remain at the same level as in previous budgets.

Thus, the estimated net result for the year 2025-2026 based on the proposed budget, which is very conservative and cautious, would be **90,000€**.

The General Assembly was asked to vote on the proposed budget for the financial year 2025-2026. All members present or duly represented voted in favour; no abstention and no vote against were recorded. Therefore, the budget for the financial year 2025-2026 was approved.

3. Presentation of each committee's activity report

Then, each Board member presented one's respective committee's activity and advisors. Gil Alcoforado handed over the floor first to Frank Schwarz, chair of the Consensus Conference Committee.

3.1 Consensus Conference Committee (F. Schwarz)

Frank Schwarz gave a brief update on the Global Consensus for Clinical Guidelines 2025 (GCCG), whose outcomes were just presented during a session right before this General Assembly.



- **June 16 – 18, 2025** – Boston, MA (USA)
- Topic: **The Edentulous Maxilla**
- **Global collaboration:** 105 experts from 26 countries
- **Unique approach** and methodology: developing practical clinical workflows for evidence-based and patient-centred solutions for the edentulous maxilla

Last year, he presented the groundbreaking nature of the project, which gathered 105 experts this past June during a very successful meeting in Boston. He informed that now the outcomes were being finalized, which represent 20 articles to be published in the supplemental issue of the COIR (Clinical Oral Implant Research journal) available towards the end of 2025. He recognized the tremendous work done by Lisa Heitz-Mayfield as editor-in-chief of COIR and all the contributors to this project. He was pleased to share how successful the experience was with coming up with a new format, a decision tree with highly detailed clinical recommendations for clinicians to use in their day-to-day practice. A clear benefit for practitioners but also for the patient. Then, these findings will be translated into case series, further reviews, published in special issues supported by Quintessence and disseminated in all parts of the world where Quintessence is active. This first GCCG was a great achievement, a major step forward.

He then pursued with the next GCCG, and presented what has been envisioned for 2027, reminding the lengthy process and intense preparation required:

- Topic voted in Boston: **Anterior Maxilla**
- Location: **Lisbon, Portugal**
- Date: **June 10-12, 2027**
- **Global Collaboration:** 80 experts from diverse countries
- 18 international organizations have shown interest

Gil Alcoforado, who participated in the first GCCG, shared how impressed he has been and still is with the amount of work done even prior to the event itself and after. He congratulated Frank Schwarz and all the people involved. The audience joined and applauded.

Gil Alcoforado also commented that with the success of this first GCCG, many organizations have started showing interest in joining. For example, he mentioned a meeting with the EFP, held during the Monaco Congress.

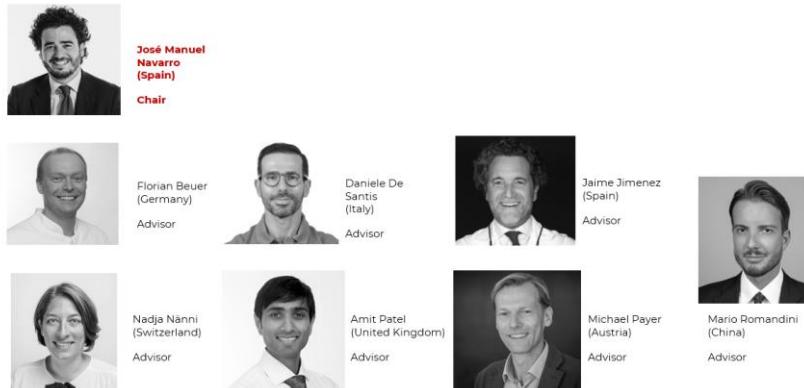
Indeed, the idea expressed by the small group initiating the second GCCG is to be as inclusive as possible towards other associations worldwide. He also informed the attendees of the intention to organize this GCCG every two years. He feels confident that it will keep improving with time.



3.2 Congress Committee (J.M. Navarro)

After presenting all the committee advisors, Jose Manuel Navarro continued with the current successful EAO-SFPIO Joint Meeting, and then, gave an overview on the upcoming congresses:

Congress Committee



- **Monaco - 18-20 Sept. 2025**
 - 2700 delegates
 - Joint meeting with SFPIO
 - Congress co-chairs: Turker Ornekol, Frank Schwarz & Caroline Fouque
- **Lisbon - 24-26 Sept. 2026**
 - Congress Chairs: Helena Francisco & Sérgio Kahn
- **Madrid - 23-25 Sept. 2027**
 - Congress Chair: Jose-Manuel Navarro
- **Amsterdam - 19-21 Oct. 2028**
 - Congress Chair: To be confirmed
- **Destination and dates for 2029**
 - Bids in progress

3.3 Education Committee (H. Francisco)

Helena Francisco presented her great team, working hard to get the EAO education projects to the next level.

Education Committee



She then went over the different programs, successful ongoing ones and the new initiative:

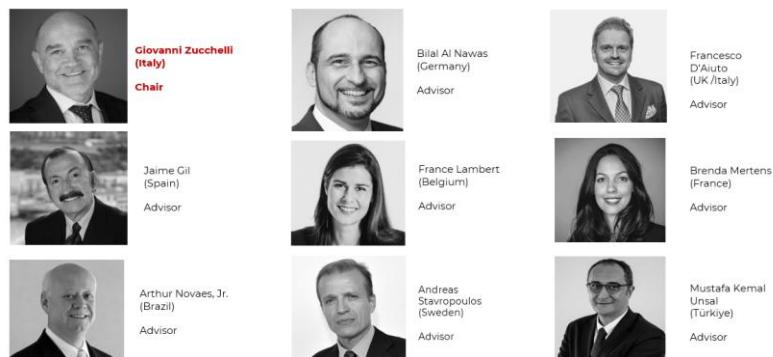
- **EAO Focused Training**
 - This year, the fully booked course on soft tissue augmentation.
 - NEXT: Implant complications, April 16-18, 2026, Lisbon
- **Expert Clinician Course**
 - NEXT: already fully booked course on Full arch restoration, Immediate implants & loading, November 28-29, 2025, Vienna
- **Fully online** programmes – 6 months, 6 modules:
 - **EAO First certificate**, new session to be launched in January 2026.
 - **NEW! Second Certificate**, the next level after the First Certificate, starting January 2026

- **EAO Master Diploma: over 3 years, visiting 6 universities.**
 - Series 6 and 7 going on now.
 - NEXT: New series 8 from February 2026-June 2028
- **EAO Certification Exam in Implant Based Therapy:**
 - 13 applications this year with diploma awarded during a ceremony at this Congress.
 - NEXT: Applications now open for exam presentation at Congress Lisbon 2026

3.4 Academic Relationships & Membership Committee (G. Zucchelli)

After presenting the committee members, Giovanni Zucchelli shared the objectives the group defined during several online meetings this year:

Academic Relationships & Membership Committee



- **Collaboration with Universities:**
 - Increase visibility of the EAO
 - Include participation in EAO activities (Education, congress...) as part of post graduate program curriculum of some universities.

For sure, this is not an easy task but worth pursuing, starting with the contacts we already have with some universities.

- **Partnerships with national societies**

This is crucial to prepare a successful congress. This requires making them understand that the EAO is not a competition, on the contrary, but helps increase their visibility also.

- **Increase visibility of membership benefits and participation in all EAO activities (Education, congress...)**

We explored ways of achieving this during a fruitful meeting with EAO ambassadors in Monaco, whose mission is to spread the word about the EAO, its reputation, and its activities, worldwide.

- **Improve members' recognition**

The committee will focus on those objectives.

3.5 Editorial Board Committee (I. Sailer)

Irena Sailer first reminded the mission of this committee: to translate everything interesting achieved by EAO committees into content for articles published in both EAO journals, IJP and COIR, and therefore, to raise the awareness and the visibility of all the association's projects and offerings, like the education activities, the Junior committee's summer camp, for example.

She then introduced the committee members, explaining how they all connect with the different EAO committees to fulfil the mission:

Editorial Board Committee

	Irena Sailer (Switzerland) Chair		Lisa Heitz-Mayfield (Australia) Advisor		Jan Cosyn (Belgium) Advisor	EAO Official Scientific Journals
	Ana Messias (Portugal) Advisor		Ausra Ramanauskaita (Germany) Advisor		Mario Roccazzo (Italy) Advisor	Congress Scientific Reports
	Daniel Thoma (Switzerland) Abstract chair		Christel Larsson (Sweden) Abstract co-chair		Magnus Jörn Björnsson (Iceland) Abstract co-chair	Abstracts
	Hyeonjung Lee (South Korea) Advisor		Lino Esteve (Spain) Congress scientific report group leader		Guillem Esteve (Spain) Congress scientific report group leader	<ul style="list-style-type: none"> • Selection for Oral Communication, e-poster • Awards ceremony • Selected abstracts published in COIR
			The International Journal of Prosthodontics (IJP) Chief Editor: Prof. Irena Sailer	Clinical Oral Implants Research (COIR) Chief Editor: Prof. Lisa Heitz-Mayfield	<ul style="list-style-type: none"> ✓ Editor's Pick ✓ EAO News articles ✓ Online Library ✓ Quarterly Reader's Digest (soon) 	Full Scientific reports version ► Pdf file published on EAO Website Digest article on Congress Scientific program, ► published in COIR

Two members, Lino Esteve and his son, Guillem Esteve, have overseen **the Congress Scientific Reports** for many years now. This initiative was started under Alberto Sicilia's EAO presidency with a group of Spanish colleagues they have been managing since. Those colleagues are spread around the Congress venue reporting on each session in detail to provide an account of that scientific content, which is published every year on the EAO website, for everybody to consult at any time.

New this year and based on those reports is a **digest version**, prepared by the group from Frankfurt University managed by Ausra Ramanauskaita, which is more scientifically oriented and formatted for publication in the COIR.

Other members also contribute to the goal of best possibly coordinating the scientific and educational output of the EAO, by regularly providing content for the EAO and its two official scientific journals. Indeed, this year the focus has been on the Master Diploma and the Junior Committee activities including the summer camp, with several articles published in the journals. And this may explain this year's success to the call for open position within the Junior committee with more than 45 applications received.

Also, the Abstract committee, chaired by Daniel Thoma, and with Christel Larsson and Magnus Björnsson, as co-chairs, manages a large board of reviewers. It is responsible for selecting the research that is presented at the Congress each year, either as e-posters or as oral communications, and for organizing the competitions. The selected abstracts are always published in the COIR. They once again did an excellent job within a tight timeline.

3.6 Communication Committee (I. Milinkovic)

Iva Milinkovic shared her pleasure of working with the members of the Communication committee, she introduced:

Communication Committee



Iva Milinkovic
(Serbia)
Chair



Orlando Alvarez
(Chile)
Advisor



Giulia Brunello
(Germany)
Advisor



Stefan Fickl
(Germany)
Advisor



Lukas Furhauser
(Austria)
Advisor



Alberto Salgado
(Spain)
Advisor



Nicole Winitsky
(Sweden)
Advisor

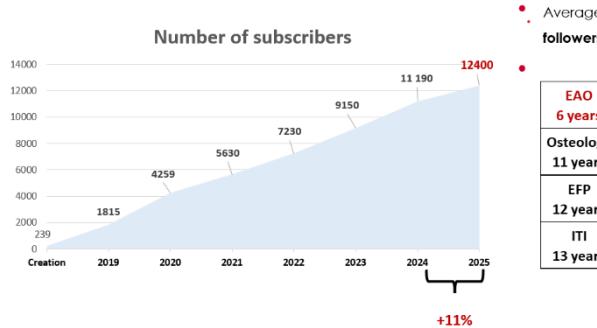
She then gave an update on the committee's activity during this past year:

- **New EAO website**, launched in July. She encouraged all members to visit it and witness the improvement of the user journey for better access to the scientific content and all videos.
- **“Just Ask”**, EAO Channel: flagship monthly program on EAO YouTube channel. It has been operational for more than 6 years now and has seen a substantial growth under Stefan Fickl's direction, who is confirmed for 2026. An exciting list of speakers for the coming year has just been presented to the Board.
- **New EAO Podcast “Clinical matters”**: with Nicole Winitzky and Lukas Fürhauser as hosts. A new project to be launched in November 2025, focusing on scientific topics but providing practical tips and insights.

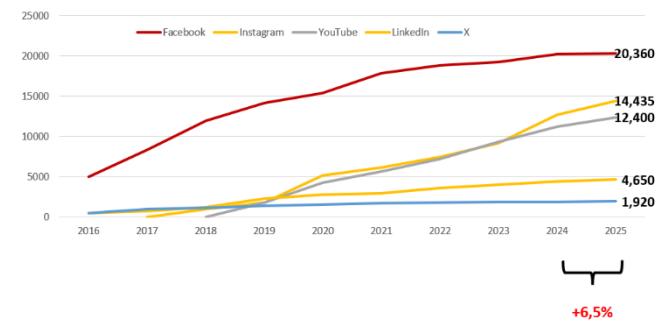
She then presented the different statistics on the EAO Channel and EAO Social Media channels. The EAO Channel has seen a continued growth in number of subscribers over 6 years, probably due to the monthly activity of the “Just Ask.” But it is much more than the “Just Ask,” and features many online activities and other videos from EAO congresses for example.

As for social media, we notice a regular increase of followers for Facebook and a significant increase for EAO Instagram account. This development will be pursued while working in collaboration with the new communication agency.

EAO Channel – key figures



Community evolution



Ambassadors 2025



As part of the communication committee, **EAO Ambassadors** represent a growing worldwide family.

- Orlando Alvarez is chair
- Arndt Happe is co-chair

Mission: to spread the voice of the EAO and promote its activities around the globe.

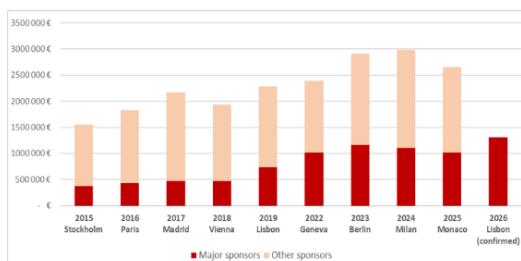
She also informed the members of Blackie Swart's departure for personal reasons but assured that he will remain involved with the EAO and is planning an event for summer 2026 in South Africa with the EAO. As previously mentioned, projects are now also being developed in collaboration with the Academic Relationships and Membership committee chaired by Giovanni Zucchelli.

3.7 Sponsorship Committee (R. Haas)

Robert Haas was pleased to update the members on the positive relationship the EAO maintain with the sponsors and on the upward trend of the income evolution. Indeed, he underlined the major income increase since 2015, about 71%. Major sponsors represent a significant contribution, almost half of the collected amount, and for Lisbon 2026, for this coming year, the amount already confirmed with them is 1,306,525€.

Sponsorship income evolution 2015-2026

	2015 Stockholm	2016 Paris	2017 Madrid	2018 Vienna	2019 Lisbon	2022 Geneva	2023 Berlin	2024 Milan	2025 Monaco	2026 Lisbon (confirmed)
Major sponsors	375 000 €	436 000 €	470 000 €	477 000 €	740 000 €	1 023 000 €	1 160 000 €	1 105 000 €	1 014 000 €	1 306 525 €
Other sponsors	1 176 000 €	1 390 000 €	1 697 000 €	1 460 000 €	1 540 000 €	1 367 000 €	1 747 000 €	1 880 000 €	1 642 000 €	- €
Total income	1 551 000 €	1 826 000 €	2 167 000 €	1 937 000 €	2 280 000 €	2 390 000 €	2 907 000 €	2 985 000 €	2 656 000 €	1 306 525 €
Evolution	-	18%	19%	-11%	18%	5%	22%	3%	-11%	29%



- **Total income evolution 2015 vs 2025: +71%**
- **13 major sponsors in 2026 vs 11 in 2025**

(inc. Dentsply Sirona as Platinum)

He also informed the members of one major sponsor, Dentsply Sirona, who had decided not to participate in Monaco but who will rejoin next year

3.8 Junior Committee (L. Paterno-Holtzman)

Lucrezia Paterno-Holtzman, shared how honoured she has been to chair the Junior Committee for these past two years.

Lucrezia Paterno-Holtzman, Chair (Italy)
Maria-Angeliki Alexopoulos (Greece)
Kathryn Becker (Germany)
Balazs Feher (Austria)
Alfonso Gil (Spain)
Viraj Patel (UK)
João Pitta (Switzerland)
Miha Pirc (Slovenia)
João Pitta (Switzerland)
Junior Academy Leader Jeniffer Perusso (Italy)



Thank you



Welcome to new chair,



She acknowledged how the EAO Board places a huge amount of trust and support on the Junior committee, a strong team of young, like-minded colleagues working altogether to allow young clinicians better access to the association and the career development opportunity it offers them.

By joining forces with EAO committees this year, the Junior committee has been able to gain traction, grow interest and spread the word among young colleagues.

She announced the end of her term as chair and welcomed the **new chair Balazs Feher** from Austria. She also introduced her valuable colleagues, including João Pitta and Kathryn Becker also leaving the committee. She was pleased to announce the great turnout for the committee election, with the new members being announced soon.

She then presented the current initiatives run by the committee:

- « My First Implant », a very successful staple session during the Congress.
- Clinical Video competition
- "Treasure hunt," led in collaboration with the sponsors.
- Summer camp for the year 2025.
- Partnering on a local level with some national associations and their youth group to bring the EAO quality and to keep nurturing the relationship.

More are being developed.

Gil Alcoforado gave a big applause to the Junior Committee members finishing their term. He acknowledged their wonderful contribution to the Junior committee but also to the EAO's development. They are the future of the organization. He thanked them, with the audience joining with applause.

4. EAO Cares: Mundo A Sorrir

Gil Alcoforado continued with a brief report on EAO Cares and Mundo A Sorrir, the non-profit organization, based in Portugal, supported by the EAO, among other funders.

Mundo A Sorris addresses critical oral health challenges in underprivileged areas, like Guinea-Bissau and São Tomé and Príncipe, lacking basic medical and dental services. Mundo A Sorris' efforts include opening clinics, reinforcing public health facilities, and addressing the shortage of medical supplies and continuous specialized training. This year, the EAO's contribution has helped inaugurating a clinic in Guinea Bissau a few months ago. In Guinea Bissau, as of now, the organization has been able to train 3 dentists, 4 dental technicians, 17 dentistry students, 69 community health agents, and 174 health professionals in the past year.

EAO Cares: oral health is a universal right

EAO is proud to support Mundo A Sorris in this mission:

- Training local dentists
- Building clinics & oral health units
- Supplying essential dental materials



He also informed members of the possibility to give a donation to this non-profit organization when registering now for the Congress in Lisbon 2026, with the EAO matching this donation.

Gil Alcoforado invited EAO members to volunteer, if inspired, as he has done himself, so they can see for themselves. Volunteers pay for their own travel while receiving only lodging and food, but work with the great satisfaction to strengthen public health infrastructures and train local professionals for a sustainable impact.



5. Any other business

Gil Alcoforado asked the audience for any questions.

1. One audience member asked about the possibility of an EAO ambassador representing the Middle East? Iva Milinkovic thanked him for the question and invited this member to send a motivated email to the EAO office, which will be reviewed. She reminded that the Ambassador group was indeed created to attract more members and friends from overseas, and the Middle East is well known for good practitioners and clinicians.
2. Another audience member shared a suggestion to also give an award for eposter, like it is done for the oral communications.
3. Another audience member asked who to contact for volunteering with Mundo A Sorris. The President responded by offering to share his contact and to put him in touch directly with the appropriate person.
4. Another audience member, new to this assembly, wanted to congratulate the whole team for the great work accomplished. He was thanked by the whole Board and the audience joined with applause.

6 Closing remarks

Gil Alcoforado, EAO President, concluded the meeting by thanking everyone and inviting all to enjoy the rest of the Congress and to come to Lisbon in 2026.

There was no further business, and the meeting was adjourned at 18:30.

Prof. **Gil Alcoforado**, EAO President

Date: October 27th, 2025,

Signature: